

FUTURE FORWARD SUMMIT

SHAPING PUBLIC POLICY IN CANADA

SEPTEMBER 23, 2025 | 8:15 AM - 5:00 PM | THE WESTIN, CONFEDERATION BALLROOM, OTTAWA

**Agenda subject to change*

- 7:30 AM *Registration open*
- 8:15 AM **Welcome**
- 8:30 AM **Opening Keynote: Capturing Canada's Economic Opportunity**
- The Hon. Melanie Joly**, Minister of Industry and Minister responsible for Canada
Economic Development for Quebec Regions
- 9:00 AM **Special Presentation**
- Dominic Barton**, Chairman, Rio Tinto
- Followed by*
- In Conversation: **Dominic Barton**, Chairman, Rio Tinto and **Sonia Verma**, Global News
- 9:40 AM **Panel Discussion: Open Banking & Fintech**
- What opportunities does open banking create for Canada's fintech sector to
scale globally, and what barriers—policy or otherwise—stand in the way?
- Andrew Graham**, CEO & Founder, Borrowell
Lucas Matheson, CEO, Coinbase Canada
Alana Barnes, Vice President, Digital Policy in the Payments & Digital
Division, Canadian Banker's Association
Moderated by: Heather Scoffield
- 10:30 AM *Coffee Break*
- 10:45 AM **Special Presentation**
- Patrick Rogers**, CEO, Music Canada
- 11:00 AM **Panel Discussion: Canada's AI Opportunity**
- From lab to global stage: seizing Canada's AI edge
- Mark Schaan**, Deputy Minister, Department of Artificial Intelligence & Digital Services
Dawn Nakagawa, President, Berggruen Institute
Marc Etienne Ouimette, Affiliated Researcher, Cambridge Bennett Institute
Rana Sarkar, Consul General of Canada, San Francisco
Kevin Chan, Global Policy Campaigns Strategy Director, Meta
Moderated by: Simon Kennedy, former Deputy Minister, Innovation, Science
& Economic Development



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| 12:00 PM | <i>Break for lunch service</i> |
| 1:15 PM | Polling Presentation |
| 1:30 PM | Panel Discussion: Building the Public Service of the Future
Renewing Canada's institutions for a digital, diverse, and demanding era

Nadir Patel , former Canadian High Commissioner to India
Simon Kennedy , former Deputy Minister, Innovation, Science & Economic Development
Janice Charette , former Clerk of the Privy Council and the Secretary to the Cabinet of Canada
<i>Moderated by: André Beaulieu</i> , Chairman, Public Policy Forum |
| 2:30 PM | Keynote

Susan Holt , Premier of New Brunswick |
| 2:50 PM | <i>Coffee Break</i> |
| 3:15 PM | Panel Discussion: The Future of Canada's Immigration System
From policy to practice - building an immigration system fit for Canada's future.

The Hon. Anne McLellan , Former Deputy Prime Minister
The Hon. Jason Kenney , Former Minister of Immigration
The Hon. Marc Miller , Former Minister of Immigration |
| 4:15 PM | Keynote: Canada/US: State of the Relationship

Senator Tim Kaine , United States Senator, Virginia |
| 4:45 PM | Closing Remarks |

