

FUTURE FORWARD SUMMIT

SHAPING PUBLIC POLICY IN CANADA

SEPTEMBER 23, 2025 | 8:15 AM - 5:00 PM | THE WESTIN, CONFEDERATION BALLROOM, OTTAWA

**Agenda subject to change*

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| 7:30 AM | <i>Registration open</i> |
| 8:15 AM | Welcome |
| 8:30 AM | Opening Keynote: Capturing Canada's Economic Opportunity

The Hon. Melanie Joly , Minister of Industry and Minister responsible for Canada Economic Development for Quebec Regions |
| 9:00 AM | Special Presentation

Dominic Barton , Chairman, Rio Tinto

<i>Followed by</i>

In Conversation: Dominic Barton , Chairman, Rio Tinto and Sonia Verma , Global News |
| 9:40 AM | Panel Discussion: Open Banking & Fintech
What opportunities does open banking create for Canada's fintech sector to scale globally, and what barriers—policy or otherwise—stand in the way?

Andrew Graham , CEO & Founder, Borrowell
Lucas Matheson , CEO, Coinbase Canada
Alana Barnes , Vice President, Digital Policy in the Payments & Digital Division, Canadian Banker's Association
<i>Moderated by: Heather Scoffield</i> , CEO, Canadian Tax Observatory |
| 10:30 AM | In Conversation

Faryar Shirzad , Chief Policy Officer, Coinbase |
| 10:45 AM | <i>Coffee Break</i> |
| 11:00 AM | Special Presentation

Patrick Rogers , CEO, Music Canada |
| 11:15 AM | Panel Discussion: Canada's AI Opportunity
From lab to global stage: seizing Canada's AI edge

Mark Schaan , Deputy Minister, Department of Artificial Intelligence & Digital Services
Dawn Nakagawa , President, Berggruen Institute
Marc Etienne Ouimette , Affiliated Researcher, Cambridge Bennett Institute
Rana Sarkar , Consul General of Canada, San Francisco
Kevin Chan , Global Policy Campaigns Strategy Director, Meta |



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Moderated by: **Simon Kennedy**, former Deputy Minister, Innovation, Science & Economic Development

12:15 PM *Break for lunch service*

1:15 PM **Mike Moffat**, Founding Director, Missing Middle Initiative

1:20 PM **Presentation: Economic Implications of the AI Boom + Canada's Adoption Imperative**

Sean Mullin, Economist / Former Advisor to the Prime Minister

1:35 PM **Panel Discussion: Building the Public Service of the Future**
Renewing Canada's institutions for a digital, diverse, and demanding era

Nadir Patel, former Canadian High Commissioner to India

Simon Kennedy, former Deputy Minister, Innovation, Science & Economic Development

Janice Charette, former Clerk of the Privy Council and the Secretary to the Cabinet of Canada

Moderated by: **André Beaulieu**, Chairman, Public Policy Forum

2:30 PM **Keynote**

Susan Holt, Premier of New Brunswick

2:50 PM *Coffee Break*

3:15 PM **Panel Discussion: The Future of Canada's Immigration System**
From policy to practice - building an immigration system fit for Canada's Future.

The Hon. Jason Kenney, Former Minister of Immigration

The Hon. Marc Miller, Former Minister of Immigration

Moderated by: **The Hon. Anne McLellan**, Former Deputy Prime Minister

4:15 PM **Fireside Chat: Canada/US: State of the Relationship**

Senator Tim Kaine, United States Senator, Virginia and **Senator Peter Harder**, Canadian Senator

4:45 PM **Closing Remarks**



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