

BUILDING AN ENERGY SUPERPOWER

CANADA'S ENERGY FUTURE

MARCH 10, 2026 | 8:30 AM - 5:00 PM | ROGERS CENTRE, TRILLIUM BALLROOM, OTTAWA

**Agenda subject to change*

7:30 Registration opens

8:35 Opening Remarks

Tim Barber, Co-Founder, Canada 2020

8:40 Opening Remarks

Hon. Stephen Lecce, Ontario Minister of Energy and Mines

8:50 Keynote

Hon. Julie Dabrusin, Minister of the Environment, Climate Change and Nature

9:05 Opening Presentation: Shell Scenarios: The 2026 Energy Security Scenarios

László Varró, Vice President Strategy, Insights & Scenarios, Shell International

Moderated by: **Susan Smith**, Co-Founder, Canada 2020

9:35 Presentation

Chris Prokop, Senior Vice President, Export Development and External Affairs, Midstream, AltaGas

9:50 Presentation: Opportunities for Canadian Energy Exports (India)

H.E. Dinesh K Patnaik, Indian High Commissioner to Canada

10:05 Presentation: Opportunities for Canadian Energy Exports (China)

Hon. Kody Blois, Member of Parliament, Kings—Hants, Nova Scotia; Parliamentary Secretary to the Prime Minister

10:20 Coffee Break

10:30 Keynote

Lisa Baiton, President & CEO, CAPP

10:50 Panel Discussion: Building Canada's Competitive Export Advantage Through Oil & Gas

Canada's position in global energy markets depends not only on resource endowment, but on its ability to bring large-scale projects to completion in competitive timeframes and at globally competitive cost. This panel will examine what has worked in recent project delivery, what structural bottlenecks remain, and how Canada can strengthen its reliability as a long-term supplier in LNG, pipeline capacity, and upstream production. The discussion will also consider trade diversification beyond the United States and how infrastructure connects Canadian production to global demand centres.

Ian Anderson, Former President & CEO, TransMountain Corporation

JP Gladu, Principal, Mokwateh

Steve Elliott, VP Gas Transmission & Midstream, Enbridge

Kendall Dilling, President & CEO, Oil Sands Alliance

Moderated by: **Sarah Schwann**, Chief Legal, People & Corporate Affairs Officer, Pembina Pipeline Corporation



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11:40 Presentation: Securing Canada's Future through Energy

Susannah Pierce, Former President & Country Chair, Shell Canada

12:00 Networking Lunch

12:50 Presentation: From Potential to Reality: Canada's Energy Inflection Point

Avik Dey, CEO, Capital Power

1:05 Panel Discussion: Renewables, Power Generation, and Canada's Evolving Energy Mix

As electricity demand accelerates due to electrification, data infrastructure expansion, industrial reshoring, and population growth, Canada's power system faces a dual challenge: expanding capacity while maintaining affordability and reliability. This panel will examine how utilities and independent producers are making investment decisions amid evolving provincial and federal policy frameworks, how generation mix decisions are being shaped by grid constraints and storage needs, and where greater interprovincial coordination may unlock scale and capital.

Mike Crawley, Executive Chair, Creative Energy

Scott Henuset, President and CEO, Energy Alberta

Pauline McLean, Senior Vice President, External Relations, Chief Legal Officer & Corporate Secretary, Capital Power

Dale Friesen, Senior Vice President, Corporate Affairs & Chief Government Affairs Officer, ATCO

Moderated by: Delia Cristea, Chief Operating Officer and General Counsel, Power Sustainable

1:55 Presentation

Alison Nankivell, President & CEO, Export Development Canada

2:05 Panel Discussion: Investment & Financing Canada's Energy Future

Major energy and infrastructure projects are ultimately capital allocation decisions. This panel will explore how loan guarantees, public financing tools, pension capital, and global private equity interact to de-risk projects and structure bankable transactions. The discussion will focus on what investors require in terms of regulatory certainty, long-term offtake agreements, Indigenous equity participation, and stable policy signals, and how Canada can compete more effectively for global infrastructure capital.

Kristan Straub, CEO, Canada Indigenous Loan Guarantee Corp.

Stacey McDonald, Independent Director, Board of Directors, Birchcliff Energy

Michael Meredith, Head of Canadian Client Solutions, Partners Group

Michael Rosenfeld, Managing Director, Infrastructure Investments, PSP Investments

Moderated by: Hillary Thatcher, Managing Director, Investments, Canada Infrastructure Bank

2:55 Coffee Break



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3:30 Panel Discussion: Strengthening Clarity and Certainty in Canada's Energy Project Reviews

Canada's major energy and infrastructure projects are shaped by a rigorous regulatory and impact assessment framework that balances environmental stewardship, Indigenous partnership, investor certainty, and economic competitiveness. This panel brings together senior federal regulators and policymakers to examine how decisions are made in practice, how timelines and coordination are evolving, and where further improvements can enhance predictability, transparency, and public confidence. As Canada seeks to accelerate responsible project delivery, the discussion will focus on aligning environmental integrity with execution capacity and long-term investment competitiveness.

Terence Hubbard, President, Impact Assessment Agency of Canada

Mark Watton, Lead Commissioner, Canada Energy Regulator (CER)

Jeff Labonte, Associate Deputy Minister, Natural Resources Canada

Moderated by: Hon. Marco Mendicino, Senior Counsel and Strategic Advisor, Cassels Brock & Blackwell LLP.

4:30 Closing Remarks

Hon. John Zerucelli, Member of Parliament, Etobicoke North, Ontario; Secretary of State (Labour)

Moderated by: Tiara Folkes, Manager, Indigenous Relations Public Policy, TC Energy

4:50 Closing Remarks

Tim Barber, Co-Founder, Canada 2020

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